

RADICI

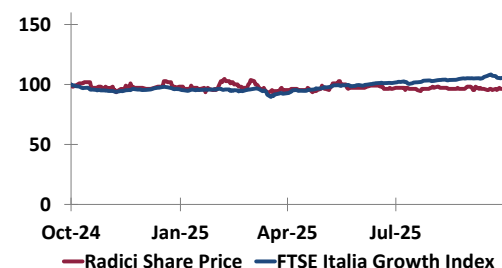
OUTPERFORM

Current Share Price (€): 1.04

Target Price (€): 2.35

Radici Pietro Industries & Brands

- 1Y Performance



Company data

ISIN number	IT0005379737
Bloomberg code	RAD:IM
Reuters code	RADIC.MI
Industry	Manufacturing
Stock market	Euronext Growth Milan
Share Price (€)	1.04
Date of Price	21/10/2025
Shares Outstanding (m)	8.8
Market Cap (€m)	9.2
Market Float (%)	24.9%
Daily Volume	0
Avg Daily Volume YTD	5,993
Target Price (€)	2.35
Upside (%)	126%
Recommendation	OUTPERFORM

Share price performance

	1M	3M	6M	1Y
Radici - Absolute (%)	-2%	-1%	0%	-4%
FTSE Italia Growth (%)	1%	4%	13%	6%
1Y Range H/L (€)			1.13	1.00
YTD Change (€) / %			-0.01	-1%

Source: S&P Capital IQ

Analysts

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Softer top-line, other fundamentals sound, on track

Stock trading: stable

Over last year, Radici stock price range was narrowed between €1.00-1.13, showing modest movement and trading closely to the Italia Growth index, except for last trading weeks. Overall, Radici is at -4% LTM, vs +6% of the index.

H1 2025: steady figures, on track for FY25 guidance

Radici delivered a softer top-line performance in H1 2025, with sales of €28.1m, down by 4% on H1 2024, reflecting the persisting challenges in the Automotive market, which however plays a marginal role, both strategically and as to margin potential. By region, sales decreased in the domestic market (-11% YoY) and in the USA (-2% YoY), while increasing in Europe (+8% YoY), driven by Eastern European markets. By industry: Residential & Contract €12.9m stable, Marine €7.6m at -2% YoY due to delays in some US orders, Sport €6m at -1% YoY, Automotive €1.6m at -37% YoY following the market downturn. EBITDA was €2.3m, 8.1% margin on sales, vs 8.6% in H1 2024. Net income was at breakeven, vs €0.3m in H1 2024. Net financial debt was €12.1m as of June 2025, from €13.3m as of year-end 2024, in the region of 2.7x on EBITDA vs 2.4x as of December 2024), after proceeds of the sale of Cazzano Sant'Andrea facility portion.

Management confirmed FY25 sales and EBITDA guidance (respectively €65m and 9% of sales), supported by new supply agreements, also in the Automotive sector, and recent order intake.

Target Price €2.35 and OUTPERFORM rating confirmed

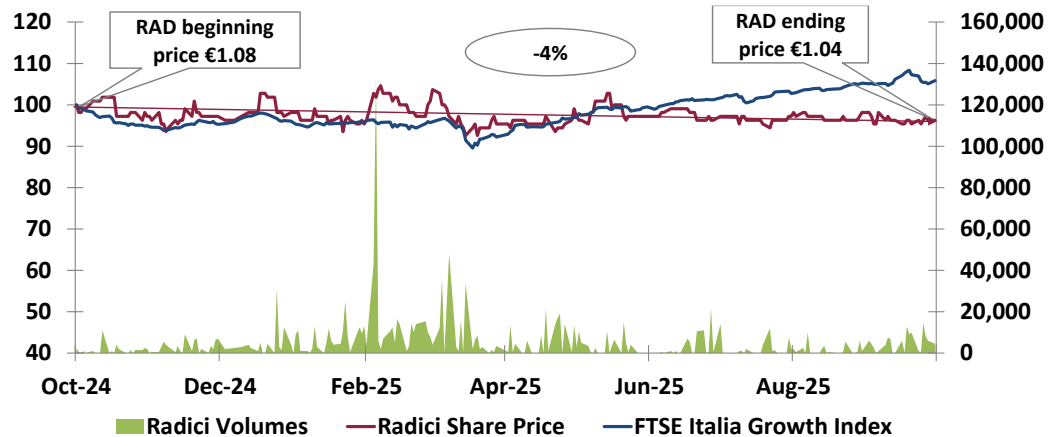
Based on H1 2025 performance, we emphasize the stable performance of Radici, which becomes particularly significant during periods of economic and geopolitical turbulence. We confirm our last estimates, the €2.35 target price per share, over +100% on current price, and the OUTPERFORM rating on the stock. Radici is currently trading at 2025E EV/Revenues of 0.3x, vs 0.8x of peers, while our valuation points at 0.5x.

KEY FINANCIALS AND ESTIMATES (€m)	2023	2024	2025E	2026E	2027E
Sales	56.0	56.2	64.8	69.5	74.7
EBITDA	4.9	5.2	6.3	7.2	7.7
<i>Margin on Sales</i>	9%	9%	10%	10%	10%
Net Income (Loss)	0.4	1.3	1.2	1.8	1.9
Trade Working Capital	23.5	20.5	23.1	25.6	27.0
Net (Debt) Cash	(16.0)	(13.3)	(13.1)	(12.3)	(10.1)
KEY RATIOS AND MULTIPLES					
TWC/Sales	42%	36%	36%	37%	36%
Net Debt/EBITDA	3.2x	2.5x	2.1x	1.7x	1.3x
EV/Revenues	0.4x	0.4x	0.3x	0.3x	0.3x
EV/EBITDA	4.3x	4.1x	3.4x	3.0x	2.8x

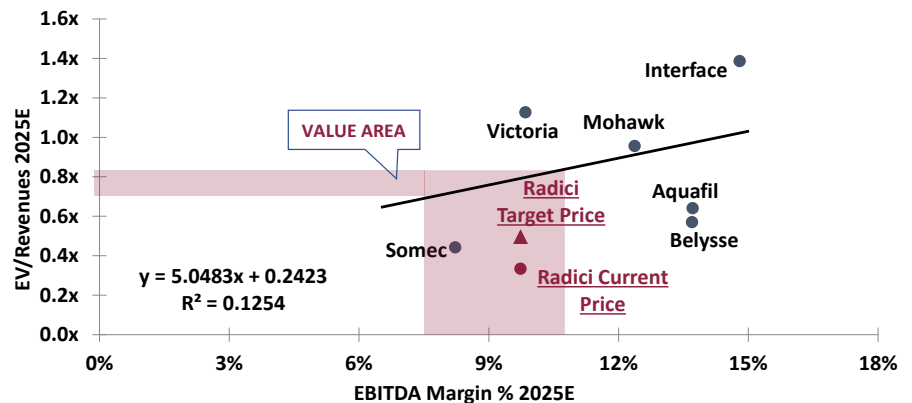
Source: Company data 2023-24A, EnVent Research 2025-27E - Note: current market price multiples

Market update

Radici - 1Y Share price performance and trading volumes



Textile floor coverings producers - Regression analysis and Radici target positioning



Investment case

Radici Pietro Industries & Brands, listed on Euronext Growth Milan, is an Italian group established in the textile district of Seriana Valley (Lombardy), with over 70 years of history in the production of textile coverings for application in the Residential & Contract, Marine, Sports and Automotive industries.

Main products are:

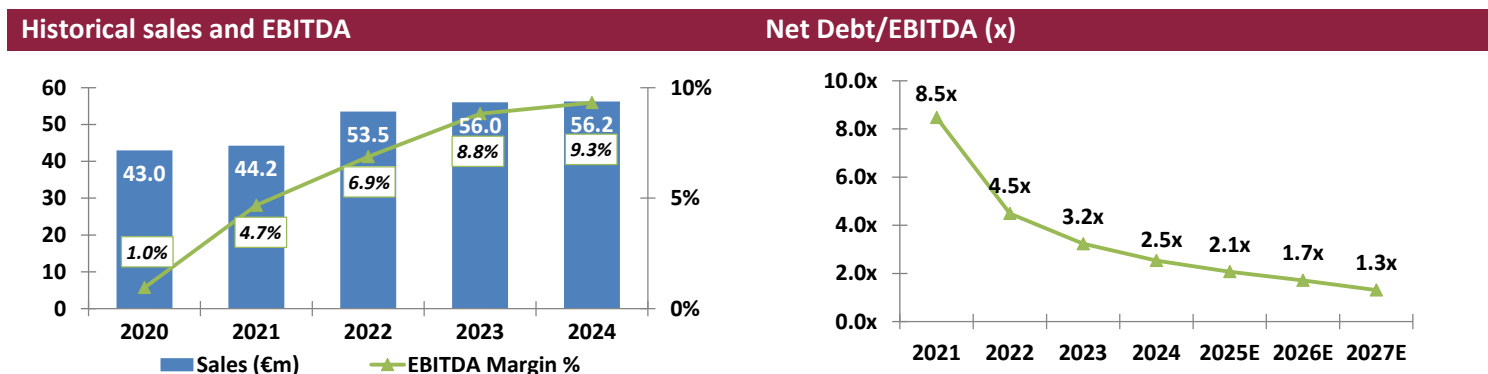
- carpet tufting
- carpet weaving
- artificial turf
- non-woven
- complementary products

Radici reaches over 2,000 customers in 90 countries. The two production sites are in Italy and Hungary, supported by sales and storage branches in the USA, France, Poland and Czech Republic, as well as through a network of distributors covering other markets. Activities cover key production stages, from raw materials

procurement and processing to product testing and distribution.

Strategy pillars:

- Expansion of sales network of local agents and partners in countries with growth prospects and marketing investments to involve architecture and design firms
- Sustainability is cornerstone in product innovation
- M&A for both geographical penetration and production chain integration



Source: EnVent Research on Company data 2020-24A; EnVent Research for 2025-27E

Drivers

Industry drivers

- Innovation and sustainability trends in renovation activities
- Fashion/luxury spaces ongoing renovation, fueled by rising luxury lifestyle expense
- Artificial turf growing popularity
- Cruise market rebound after pandemic
- Quality driven market

Company drivers

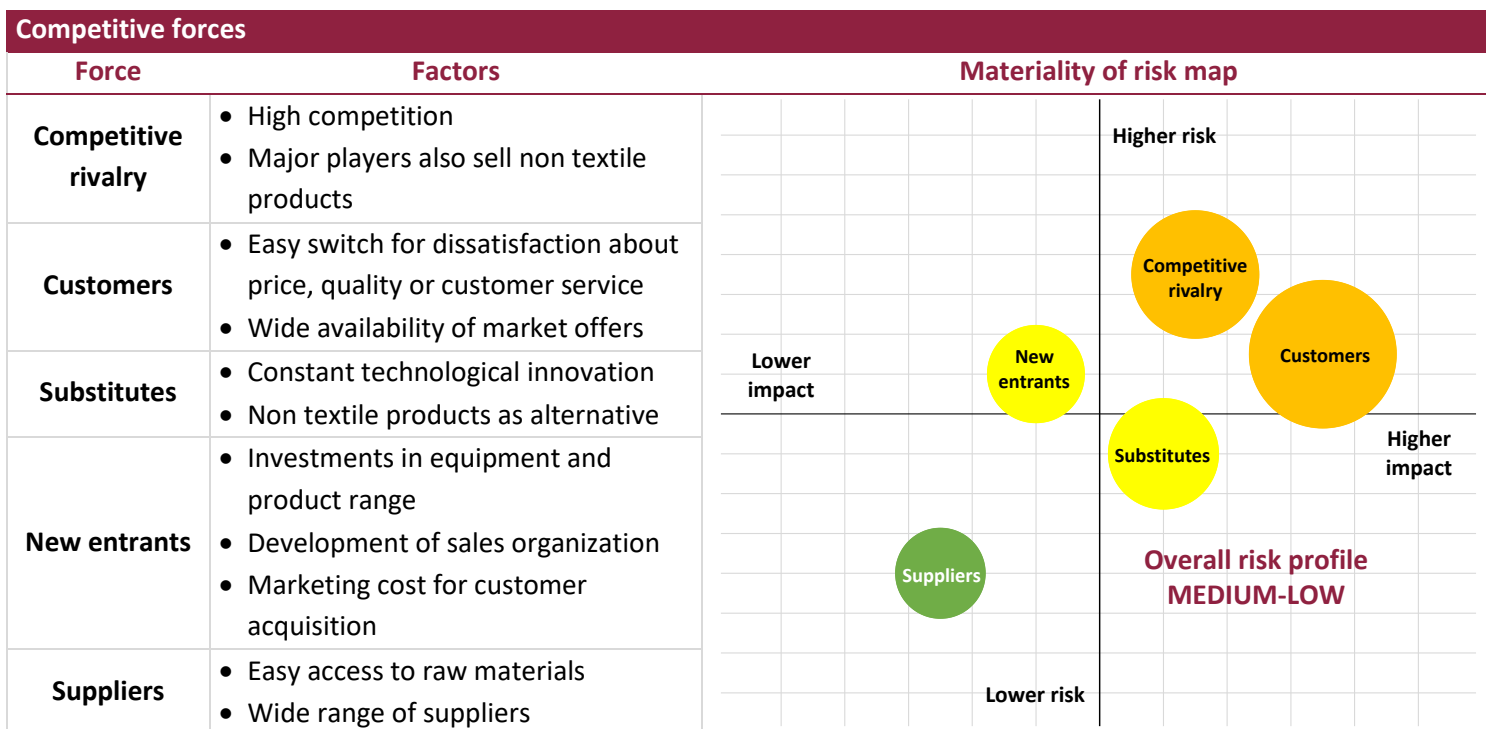
- Entering the circular economy
- Superior quality, wide and diversified product portfolio
- Made in Italy textile tradition blended with innovation
- State-of-the-art manufacturing, flexibility and plenty of capacity
- International presence

Challenges

- High rivalry in the flooring industry
- Key role of local experts in suppliers' selection
- Macroeconomic conditions
- Profitability affected by distributor cost

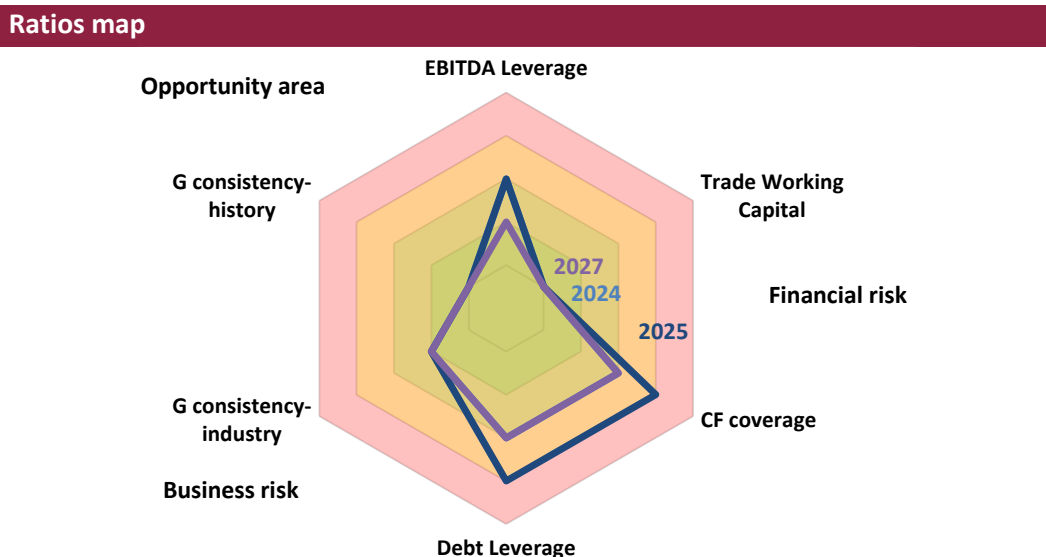
Risk/opportunity assessment

Business risk: medium/low



Source: EnVent Research

Financial risk: low



Source: EnVent Research

ESG

ESG profile

Analysis and reporting

Sustainability reports and reporting standards	■
Sustainability initiatives and memberships	✓
Sustainability risk management information	✓
Governance information	✓
Stakeholders and stakeholders dialogue	✓

Source: EnVent Research

Sustainability targets

Scope 1 emissions (Direct emissions)	■
Scope 2 emissions (Energy consumption)	■
Scope 3 emissions (Value chain)	■

Social targets

Past target achievements	✓
Policies implementation	✓

Continuity on core industry products

H1 2025 results

Sales breakdown (€m)			
	H1 2025	H1 2024	Change %
Residential & Contract	12.9	12.9	0%
Marine	7.6	7.8	-2%
Sport	5.9	6	-1%
Automotive	1.6	2.5	-37%
Total	28.1	29.3	-4%

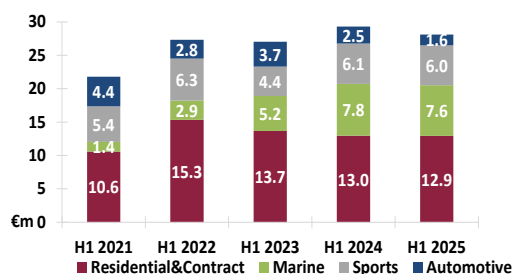
Source: Company data

Sales were €28.1m, -4.1% YoY, impacted by the downturn in the Automotive sector, which brought sales down by 37%, while major business segments were stable.

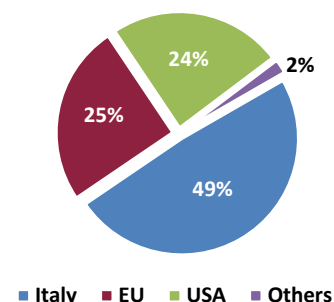
By geography, sales decreased in the domestic market (-11% YoY) and in the US market (-2% YoY), while increasing in Europe (+8% YoY), driven by Eastern European markets.

Sales breakdown H1 2025

By industry



By geography



Source: Company data

Consolidated Profit and Loss

€m	H1 2024	H1 2025
Sales	29.3	28.1
Change in inventory	3.3	(0.4)
Other income	0.5	0.6
Total Revenues	33.1	28.3
YoY %	19.8%	-14.6%
Materials	(16.3)	(12.6)
Services	(8.5)	(7.7)
Personnel	(5.4)	(5.2)
Other operating costs	(0.4)	(0.4)
Operating charges	(30.6)	(26.0)
EBITDA	2.5	2.3
Margin on sales	8.6%	8.1%
D&A	(1.7)	(1.7)
EBIT	0.8	0.6
Margin on sales	2.8%	2.2%
Interest	(0.6)	(0.5)
Exchange gain (loss)	0.0	(0.1)
EBT	0.3	0.0
Margin on sales	1.1%	0.1%
Income taxes	(0.0)	0.0
Net Income (Loss)	0.3	0.0
Margin on sales	1.0%	0.1%

Consolidated Balance Sheet

€m	H1 2024	2024	H1 2025
Inventory	25.7	25.1	25.0
Trade receivables	12.0	9.6	11.1
Trade payables	(14.3)	(13.4)	(13.8)
Trade Working Capital	20.9	20.5	21.6
Other assets (liabilities)	(1.2)	1.3	(1.1)
Net Working Capital	19.8	21.8	20.5
Intangible assets	1.8	1.0	1.1
Property, plant and equipment	30.7	29.4	29.0
Equity investments and financial assets	0.1	0.3	0.3
Non-current assets	32.6	30.7	30.5
Provisions	(6.0)	(4.8)	(4.9)
Net Invested Capital	46.3	47.8	46.1
Bank debt	11.6	12.4	15.1
Other financial debt	1.9	2.7	0.3
Cash and equivalents	(0.4)	(1.7)	(3.3)
Net Debt (Cash)	13.1	13.3	12.1
Equity	33.2	34.5	33.9
Sources	46.3	47.8	46.1

Consolidated Cash Flow

€m	H1 2024	H1 2025
EBIT	0.8	0.6
Current taxes	(0.0)	0.0
D&A	1.7	1.7
Provisions	(0.1)	(0.1)
Cash flow from P&L operations	2.4	2.2
Trade Working Capital	2.5	(1.1)
Other assets and liabilities	0.3	2.4
Capex	(1.9)	(1.4)
Operating cash flow after WC and capex	3.4	2.1
Interest	(0.6)	(0.5)
Exchange gain (loss)	0.0	(0.1)
Equity adjustments	0.1	(0.3)
Net cash flow	2.9	1.2
Net (Debt) Cash - Beginning	(16.0)	(13.3)
Net (Debt) Cash - End	(13.1)	(12.1)
Change in Net (Debt) Cash	2.9	1.2

Ratio analysis

Key ratios	H1 2024	H1 2025
ROE	3%	3%
ROS (EBIT/Sales)	6%	4%
DOI	142	162
DSO	55	59
DPO	83	98
TWC/Sales	36%	39%
Net Debt/EBITDA	2.6x	2.7x
Net Debt/Equity	0.4x	0.4x
Net Debt/(Net Debt+Equity)	0.3x	0.3x
Cash flow from P&L operations/EBITDA	97%	96%
FCF/EBITDA	135%	92%

Source: Company data

Note: H1 KPIs calculated on LTM economics

Management guidelines

Management confirmed FY25 sales and EBITDA guidance, underpinned by new supply agreements also in the Automotive sector, expected to offset the H1 gap.

According to management, order intake accelerated in the first months of H2, supported by product innovation with a focus on sustainability.

We recall latest management guidelines for 2025.

Management guidelines (March 2025)

€m	2024	2025E
<i>Marine</i>	12.4	13.0
<i>Residential & Contract</i>	24.3	27.8
<i>Sports</i>	16.1	19.1
<i>Automotive</i>	3.4	5.2
Sales	56.2	65.1
EBITDA	5.4	6.0
<i>Margin on Sales</i>	9.7%	9.2%
Net (Debt) Cash	(13.3)	(13.1)

Source: Company data

Corporate period facts

In July 2025, Radici entered into a preliminary sale agreement concerning a portion of a facility in Bergamo. The transaction is expected to be completed by end of October at a sale price of €0.685m.

Financial projections

Based on the consistency of H1 2025 results with our previous full-year 2025 estimates, we carry forward latest projections.

Consolidated Profit and Loss

€m	2023	2024	2025E	2026E	2027E
Sales	56.0	56.2	64.8	69.5	74.7
Change in inventory	(0.0)	0.9	1.6	1.9	1.1
Capitalization of intangible assets	0.0	0.1	0.1	0.1	0.1
Other income	1.6	2.7	0.9	1.0	1.1
Total Revenues	57.6	60.0	67.5	72.6	77.1
<i>YoY %</i>	-0.8%	4.2%	12.5%	7.6%	6.1%
Materials	(27.1)	(27.8)	(32.6)	(35.0)	(37.2)
Services	(15.7)	(15.8)	(17.3)	(18.6)	(19.7)
Personnel	(9.0)	(10.0)	(10.5)	(11.0)	(11.4)
Other operating costs	(0.8)	(1.0)	(0.8)	(0.9)	(1.1)
Operating charges	(52.6)	(54.7)	(61.2)	(65.4)	(69.4)
EBITDA	4.9	5.2	6.3	7.2	7.7
<i>Margin on Sales</i>	8.8%	9.3%	9.7%	10.3%	10.3%
<i>Margin on Total Revenues</i>	8.6%	8.7%	9.4%	9.9%	10.0%
D&A	(3.4)	(3.8)	(3.6)	(3.7)	(3.9)
EBIT	1.5	1.4	2.8	3.5	3.8
<i>Margin</i>	2.6%	2.4%	4.1%	4.8%	4.9%
Non-recurring items	0.2	0.0	0.0	0.0	0.0
Interest	(1.2)	(1.1)	(1.0)	(1.0)	(1.0)
EBT	0.5	0.4	1.7	2.5	2.7
<i>Margin</i>	0.8%	0.6%	2.6%	3.4%	3.6%
Income taxes	(0.0)	0.9	(0.5)	(0.7)	(0.8)
Net Income (Loss)	0.4	1.3	1.2	1.8	1.9
<i>Margin</i>	0.8%	2.2%	1.8%	2.4%	2.5%

Source: Company data 2023-24, EnVent Research 2025-27E

Consolidated Balance Sheet

€m	2023	2024	2025E	2026E	2027E
Inventory	22.4	25.1	26.6	28.6	29.7
Trade receivables	13.8	8.8	10.8	11.6	12.5
Trade payables	(12.8)	(13.4)	(14.4)	(14.6)	(15.1)
Trade Working Capital	23.5	20.5	23.1	25.6	27.0
Other assets (liabilities)	(0.9)	1.3	(0.7)	(0.7)	(0.8)
Net Working Capital	22.6	21.8	22.4	24.9	26.3
Intangible assets	1.4	1.0	0.7	0.5	0.2
Property, plant and equipment	30.9	29.4	30.2	28.9	27.6
Equity investments and financial assets	0.0	0.3	0.3	0.3	0.3
Non-current assets	32.3	30.7	31.2	29.7	28.1
Provisions	(6.1)	(5.0)	(5.0)	(5.1)	(5.1)
Net Invested Capital	48.8	47.6	48.6	49.5	49.2
Net Debt (Cash)	16.0	13.3	13.1	12.3	10.1
Equity	32.8	34.3	35.5	37.2	39.2
Sources	48.8	47.6	48.6	49.5	49.2

Debt position improvement
trend well below Trade Working
Capital

Source: Company data 2023-24, EnVent Research 2025-27E

Consolidated Cash Flow

€m	2023	2024	2025E	2026E	2027E
EBIT	1.5	1.4	2.8	3.5	3.8
Current taxes	(0.0)	0.9	(0.5)	(0.7)	(0.8)
D&A	3.4	3.8	3.6	3.7	3.9
Provisions	(0.6)	(1.1)	0.1	0.0	0.0
Cash flow from P&L operations	4.4	5.1	5.8	6.5	6.9
Trade Working Capital	(1.8)	2.9	(2.6)	(2.5)	(1.4)
Other assets and liabilities	0.7	(2.2)	2.0	0.1	0.0
Capex	(1.7)	(3.8)	(4.0)	(2.3)	(2.3)
Operating cash flow after WC and capex	1.6	2.1	1.2	1.8	3.3
Non-recurring items	0.2	1.9	0.0	0.0	0.0
Interest	(1.2)	(1.1)	(1.0)	(1.0)	(1.0)
Equity investments and financial assets	0.0	(0.3)	0.0	0.0	0.0
Equity adjustments	0.0	0.1	0.0	0.0	0.0
Net cash flow	0.5	2.7	0.2	0.8	2.3
Net Debt (Beginning)	(16.5)	(16.0)	(13.3)	(13.1)	(12.3)
Net Debt (End)	(16.0)	(13.3)	(13.1)	(12.3)	(10.1)
Change in Net Debt (Cash)	0.5	2.7	0.2	0.8	2.3

Source: Company data 2023-24, EnVent Research 2025-27E

Ratio analysis					
Key ratios	2023	2024	2025E	2026E	2027E
ROE	1%	4%	3%	5%	5%
ROS (EBIT/Sales)	3%	3%	4%	5%	5%
ROIC (NOPAT/Invested Capital)	2%	2%	4%	5%	6%
TWC/Sales	42%	36%	36%	37%	36%
Net Debt/EBITDA	3.2x	2.5x	2.1x	1.7x	1.3x
Net Debt/Equity	0.5x	0.4x	0.4x	0.3x	0.3x
Net Debt/(Net Debt+Equity)	0.3x	0.3x	0.3x	0.2x	0.2x
Cash flow from P&L operations/EBITDA	88%	97%	92%	90%	90%
FCF/EBITDA	33%	40%	20%	25%	43%
Basic EPS (€)	0.05	0.15	0.14	0.20	0.22

Source: Company data 2023-24, EnVent Research 2025-27E

Valuation

We have updated our valuation of Radici Pietro through the Discounted Cash Flows and market multiples methods.

Discounted Cash Flows

Updated assumptions:

- Risk free rate: 3.5% (last 30 days average. Source: Bloomberg, October 2025)
- Market return: 13.3% (last 30 days average. Source: Bloomberg, October 2025)
- Market risk premium: 9.8%
- Beta: 1.0 (judgmental based on financial risk assessment)
- Cost of equity: 13.3%
- Cost of debt: 6.0%
- Tax rate: 24% (IRES)
- 30% debt/(debt + equity) as target capital structure
- WACC calculated at 10.7%
- Perpetual growth rate after explicit projections (G): 2.5%
- Terminal Value assumes 11% EBITDA margin on revenues

DCF model

€m	2023	2024	2025E	2026E	2027E	Perpetuity
Revenues	57.6	60.0	67.5	72.6	77.1	79.0
EBITDA	4.9	5.2	6.3	7.2	7.7	8.7
<i>Margin</i>	8.6%	8.7%	9.4%	9.9%	10.0%	11.0%
EBIT	1.5	1.4	2.8	3.5	3.8	6.4
<i>Margin</i>	2.6%	2.4%	4.1%	4.8%	4.9%	8.1%
Taxes	(0.4)	(0.4)	(0.8)	(1.0)	(1.0)	(1.8)
NOPAT	1.1	1.0	2.0	2.5	2.7	4.6
D&A	3.4	3.8	3.6	3.7	3.9	2.3
Provisions	(0.6)	(1.1)	0.1	0.0	0.0	0.0
Cash flow from operations	3.9	3.8	5.6	6.3	6.7	6.9
Trade Working Capital	(1.8)	2.9	(2.6)	(2.5)	(1.4)	(1.4)
Other assets and liabilities	0.7	(2.2)	2.0	0.1	0.0	0.0
Capex	(1.7)	(3.8)	(4.0)	(2.3)	(2.3)	(2.3)
Yearly unlevered free cash flow	1.2	0.8	1.0	1.5	3.0	3.3
- H1 unlevered free cash flow			(1.9)			
Free Cash Flow to be discounted			(0.9)	1.5	3.0	3.3
WACC	10.7%					
Long-term growth (G)	2.5%					
Discounted Cash Flows			(0.9)	1.3	2.4	
Sum of Discounted Cash Flows	2.8					
Terminal Value						39.7
Discounted TV	30.8					
Enterprise Value	33.6					
Net Debt as of 30/06/25	(12.1)					
Equity Value	21.4					
DCF - Implied multiples	2023	2024	2025E	2026E	2027E	
EV/Revenues	0.6x	0.6x	0.5x	0.5x	0.4x	
EV/EBITDA	6.8x	6.4x	5.3x	4.7x	4.4x	
EV/EBIT	22.4x	23.2x	12.2x	9.6x	8.9x	
P/E	48.3x	16.5x	17.6x	12.2x	11.1x	
Discount of current mkt price vs DCF	-37%					
Current market price - Implied multiples	2023	2024	2025E	2026E	2027E	
EV/Revenues	0.4x	0.4x	0.3x	0.3x	0.3x	
EV/EBITDA	4.3x	4.1x	3.4x	3.0x	2.8x	
EV/EBIT	14.2x	14.7x	7.7x	6.1x	5.7x	
P/E	20.6x	7.1x	7.5x	5.2x	4.7x	

Source: EnVent Research

Market multiples

Company	EV/Revenues			EV/EBITDA			EV/EBIT			P/E		
	2025E	2026E	2027E	2025E	2026E	2027E	2025E	2026E	2027E	2025E	2026E	2027E
Aquafil	0.6x	0.6x	0.6x	4.7x	4.2x	4.1x	14.6x	10.5x	10.3x	14.8x	8.9x	7.5x
Somec	0.4x	0.4x	0.4x	5.4x	4.8x	4.4x	10.5x	8.4x	7.1x	17.3x	9.8x	7.5x
Belysse	0.6x	0.6x	0.5x	4.2x	3.9x	3.6x	8.7x	7.4x	6.3x	12.2x	5.2x	4.0x
Interface	1.4x	1.3x	1.2x	9.4x	8.6x	7.9x	11.9x	10.8x	9.8x	16.2x	14.6x	13.2x
Mohawk	1.0x	0.9x	0.9x	7.7x	7.1x	6.6x	14.1x	12.0x	10.7x	14.4x	12.5x	11.2x
Victoria	1.1x	1.2x	1.1x	11.4x	10.0x	7.8x	nm	28.8x	16.5x	neg	neg	neg
Mean	0.9x	0.8x	0.8x	7.1x	6.4x	5.7x	12.0x	13.0x	10.1x	15.0x	10.2x	8.7x
Mean w/out extremes	0.8x	0.8x	0.8x	6.8x	6.2x	5.7x	12.2x	10.4x	9.5x	15.1x	10.4x	8.8x
Median	0.8x	0.8x	0.7x	6.6x	6.0x	5.5x	11.9x	10.6x	10.0x	14.8x	9.8x	7.5x

Source: EnVent Research on S&P Capital IQ, 21/10/2025

We have updated our multiples valuation, applying to our estimates the median EV/Revenues and EV/EBITDA from the peer group. As peers presents limited comparability to Radici, we deem more reliable the valuation through the fundamentals on which is based the DCF.

Market multiples application

€m					
Radici		Multiple	EV	Net Debt	Equity Value
2025E Sales	64.8	0.8x	51.8	(12.1)	39.6
2026E Sales	69.5	0.8x	49.9	(12.1)	37.8
Mean					38.7
2025E EBITDA	6.3	6.6x	41.4	(12.1)	29.2
2026E EBITDA	7.2	6.0x	37.6	(12.1)	25.5
Mean					27.4

Source: EnVent Research

Market multiples above DCF

Target Price

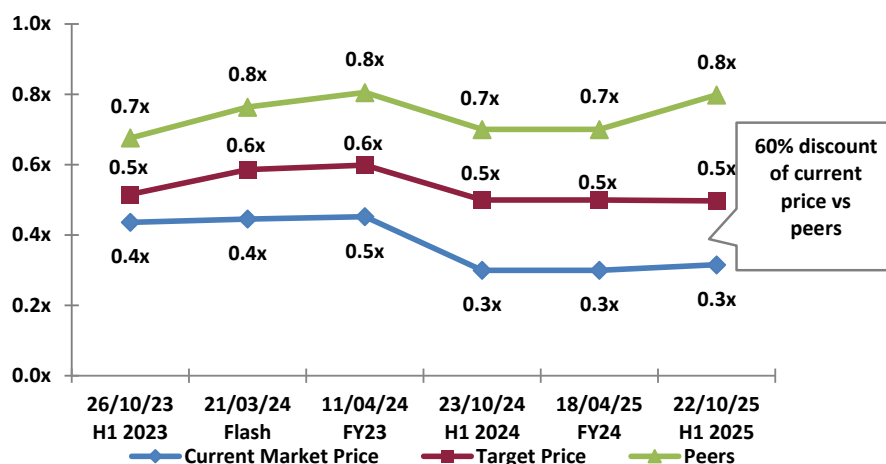
Our updated valuation, supported by market multiples, confirms the previous €2.35 target price, implying over 100% upside on current price, and the OUTPERFORM rating on the stock.

Please refer to important disclosures at the end of this report.

Radici Pietro Price per Share	€
Target Price	2.35
Current Share Price (21/10/2025)	1.04
Premium (Discount)	126%

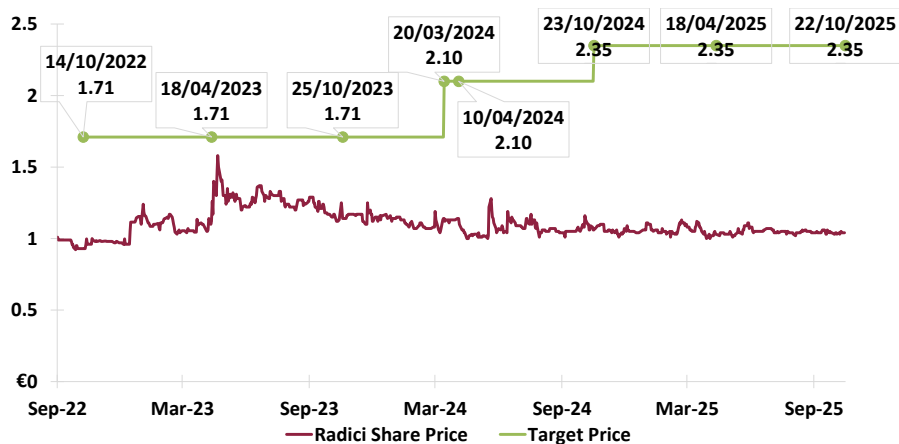
Source: EnVent Research

Implied EV/Revenues vs current market price



Source: EnVent Research on S&P Capital IQ, 22/10/2025

Radici Pietro Share Price vs EnVent Target Price



Source: EnVent Research on S&P Capital IQ, 22/10/2025

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Rating system and rationale (12-month time horizon):

OUTPERFORM: stocks are expected to have a total return above 10%;

NEUTRAL: stocks are expected to have a performance between -10% and +10% consistent with market or industry trend and appear less attractive than Outperform rated stocks;

UNDERPERFORM: stocks expected to have a downside within the reference market or industry, with a target price more than 10% below the current market price;

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The stock price indicated in the report is the last closing price on the day of Production.

Date and time of Production: 21/10/2025 h. 7.00pm

Date and time of Distribution: 22/10/2025 h. 6.45pm

DETAILS ON STOCK RECOMMENDATION AND TARGET PRICE

Date	Recommendation	Target Price (€)	Share Price (€)
17/10/2022	OUTPERFORM	1.71	0.93
19/04/2023	OUTPERFORM	1.71	1.26
26/10/2023	OUTPERFORM	1.71	1.13
21/03/2024	OUTPERFORM	2.10	1.14
11/04/2024	OUTPERFORM	2.10	1.14
23/10/2024	OUTPERFORM	2.35	1.06
18/04/2025	OUTPERFORM	2.35	1.03
22/10/2025	OUTPERFORM	2.35	1.04

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